

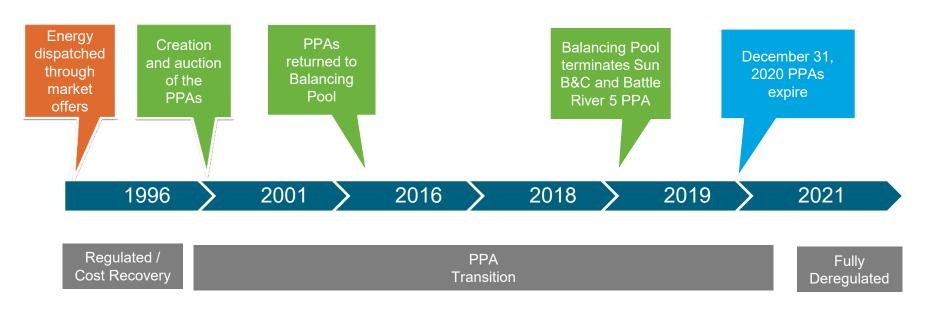
## Forward-Looking Statements

This presentation includes forward-looking statements or information (collectively referred to herein as "forward-looking statements") within the meaning of applicable securities legislation. All forward-looking statements are based on our beliefs as well as assumptions based on available information and on management's experience and perception of historical trends, current conditions, and expected future developments, as well as other factors deemed appropriate in the circumstances. Forward-looking statements are not facts, but only predictions and generally can be identified by the use of statements that include phrases such as "may", "will", "can", "believe", "expect", "anticipate", "intend", "plan", "project", "forecast", "foresee", "potential", "enable", "continue", or other comparable terminology. These statements are not guarantees of TransAlta Corporation's ("we", "our", Company") future performance and are subject to risks, uncertainties, and other important factors that could cause actual results or outcomes to be materially different from those set forth in the forward-looking statements. In particular, this presentation includes forward-looking statements pertaining to, among other things: the characteristics of the Alberta fleet; Alberta load growth; forecasted carbon costs; Alberta pricing and its sensitivity to EBITDA; and pro forma Hydro EBITDA outlook. The material factors and assumptions used in the preparation of the forward-looking statements contained herein, which may prove to be incorrect, include, but are not limited to, the assumptions set forth in the management's discussion and analysis and the Company's annual information form for the year-ended December 31, 2020.

The forward-looking statements contained in this presentation are subject to a number of significant risks, uncertainties and assumptions that could cause actual plans, performance, results or outcomes to differ materially from current expectations. Factors that may adversely impact what is expressed or implied by the forward-looking statements contained in this presentation include the impacts of COVID-19, including a decrease in electricity demand and lower merchant pricing in Alberta; regulatory and policy changes; fluctuations in market prices; changes in demand for electricity and capacity and our ability to contract our generation for prices that will provide expected returns; disruptions in the transmission and distribution of electricity; the effects of weather, natural disasters and other climate-related risks; disruptions to the operations, including unplanned outages, equipment failure and our ability to carry out repairs in a cost-effective or timely manner; and industry risks and competition. The foregoing risk factors, among others, are described in further detail in the Company's Management's Discussion and Analysis and Annual Information Form for the year ended December 31, 2020, which are available on SEDAR at www.sedar.com. Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect the Company's expectations only as of the date of this presentation. The purpose of the financial outlooks contained in this presentation are to give the reader information about management's current expectations and plans and readers are cautioned that such information may not be appropriate for other purposes and is given as of the date of this presentation. The Company disclaims any intention or obligation to update or revise these forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

Certain financial information contained in this presentation, including EBITDA, may not be standard measures defined under International Financial Reporting Standards ("IFRS") and may not be comparable to similar measures presented by other entities. These measures should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS. Please refer to the Company's MD&A for the year ended December 31, 2020, for further discussion of non-IFRS measures, including, where applicable, reconciliations to measures calculated in accordance with IFRS.

## **Evolution of the Alberta Electricity Market**



PPAs used by AB government to introduce competition and provide a transition to fully deregulated market over a 20-year period

From a regulated, cost recovery market to a deregulated energy-only market

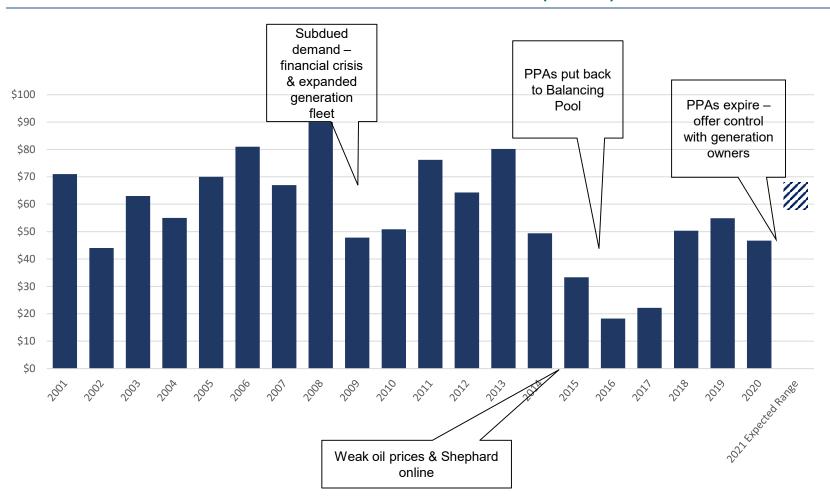
## **Alberta Power Market 101**

- Alberta Government has never owned/operated an electric utility company
- Energy-only market
- Competitive markets determine wholesale prices
- Merchant generators are paid only for the electricity that is produced
- Prices fluctuate every hour with available/offered supply and consumer demand
- Generators are expected to receive adequate wholesale prices to deliver both return on and of capital for their fixed capital investments through their cumulative offer strategies

Alberta Power Market is fully deregulated energy-only market

# **Historical Alberta Energy Prices**

#### ALBERTA ELECTRICITY PRICES – AVERAGE POOL PRICE (\$/MWH)

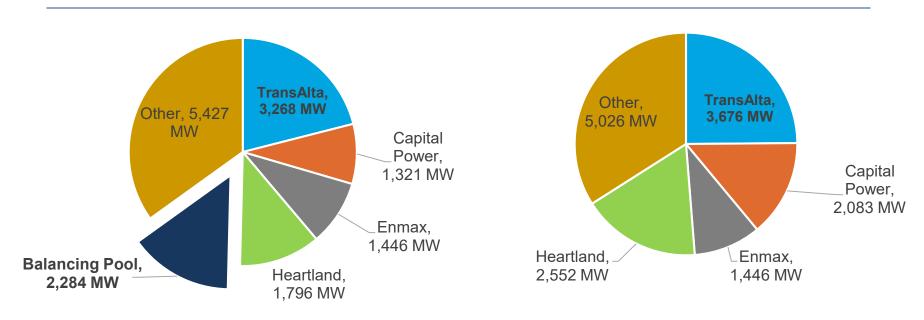


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## 2021 Shift in Offer Control and Market Share

#### 2020 OFFER CONTROL (1)

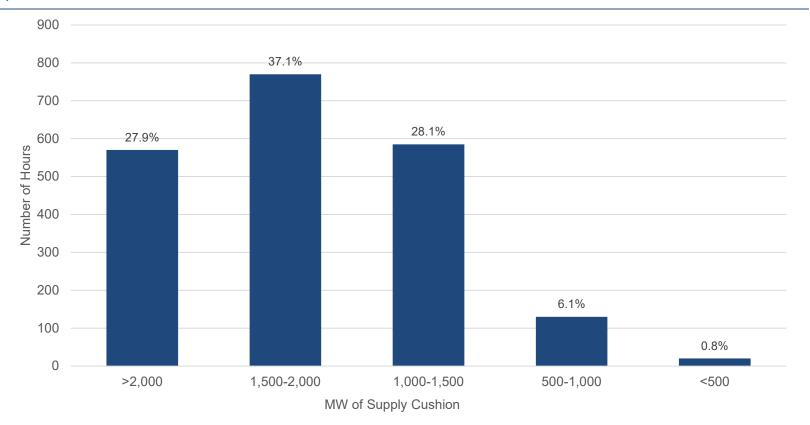
#### 2021 OFFER CONTROL (2)



Offer control transitioned back to generators from Balancing Pool in 2021

# **Supply Cushion**

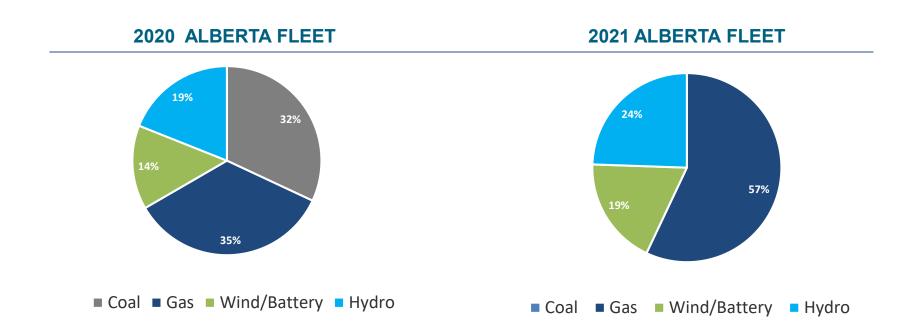
#### Q1 2021 SUPPLY CUSHION - ADJUSTED FOR LONG LEAD-TIME ASSETS



Supply cushion tighter than current supply conditions indicate

## TransAlta's Role in Alberta Power Supply

- Fleet flexibility is key in the Alberta merchant market
- Converted units provide supply when renewables are not available/generating
- Renewables create credits that offset carbon and provide clean power to the grid



TransAlta has a diverse asset portfolio that supplies clean, low-cost, reliable power

### TransAlta's Alberta Fleet Characteristics

### **Hydro**

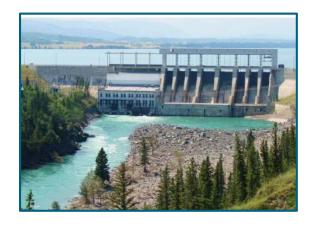
- Low variable cost
- Water a finite, storable resource
- Allows for optimization of flows
- Super-peak capacity, must run, ancillary market products
- Grid reliability support
- Produces Emission Performance Credits "EPCs"

### Wind

- Low variable cost
- Price taker
- Not correlated to event/weather driven pricing
- Produces EPCs

### **Converted Gas**

- Higher variable cost
- Low capital investment
- Base load and peak capacity







# **Rising Carbon Costs**

- Under TIER every large emitting facility is given a GHG emissions benchmark
- Gas generation is less carbon intensive and less impacted by changing carbon prices than coal
- Renewable generation generates credits and avoids a carbon levy

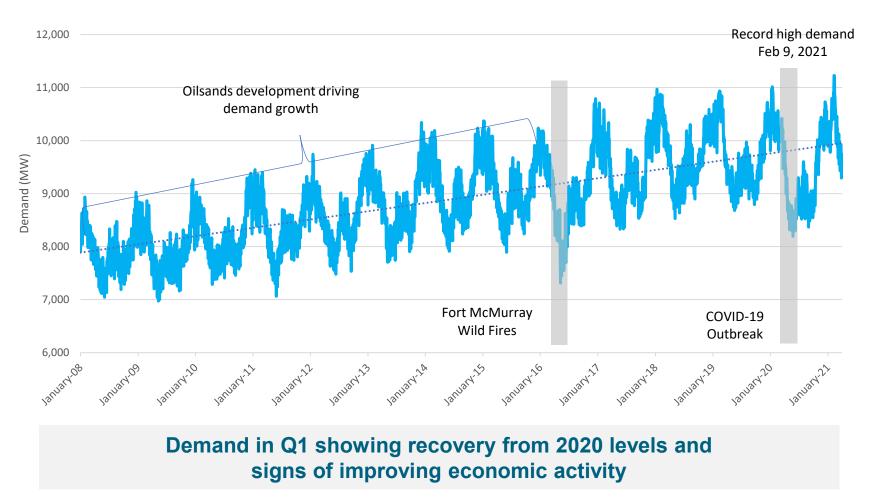
#### IMPACT OF INCREASING CARBON COSTS ON GENERATION COSTS



TransAlta fleet resilient with rising carbon costs

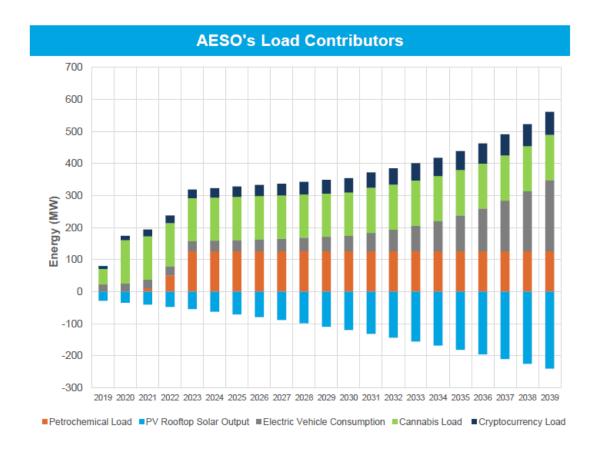
## **Historic Demand - Alberta**

 Recent Alberta demand has been impacted by large decreases in industrial load, due to the wildfires and COVID-19



### **Demand - Load Growth**

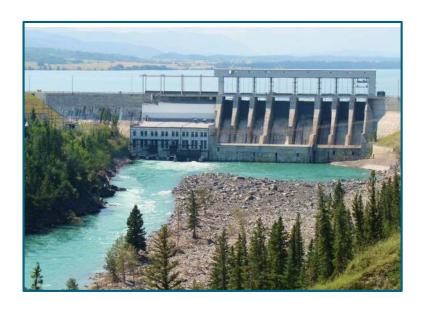
- Future load growth will come from new sources such as:
  - cryptocurrency, electric vehicles, cannabis, and new petrochemical business
- Rooftop solar will absorb some load as customers offset some demand



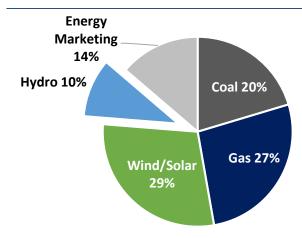
Annual load growth of ~0.9% driven by new sources of industrial demand & EV transition

## **Hydro - Overview**

- Own and operate over 90% of Alberta's hydro (834 MW)
- Mix of storage and run-of-river facilities
  - Brazeau and Bighorn facilities account for ~80% of ancillary revenue
- Green credits under new Alberta carbon policy
- Step up in cash flows with the expiry of the Alberta PPAs (end of 2020)
- Critical back-up for wind and solar
  - Essential for market stability
  - Immediate ramping
- Brookfield has option to acquire interest



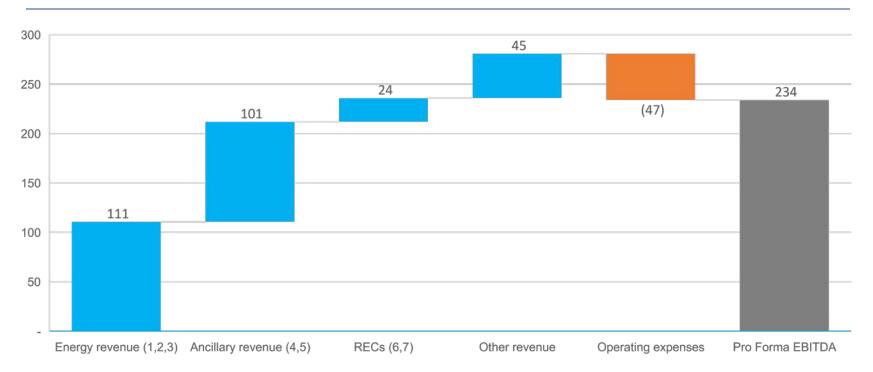
#### 2020 SEGMENTED CASH FLOW



Unique, reliable and perpetual

## **Hydro EBITDA Build-up Example**

#### POST-PPA HYDRO EBITDA BUILD-UP



## Hydro EBITDA step-up expected with PPA expiration

#### Assumptions:

- Based on 3-year average historical production levels of 1,625 GWh
- Assumed pool price of \$60/MWh
- Realized energy price based on 3-year historical average premium to pool price of (7) Based on \$40/tonne carbon with intensity factor of 0.37 \$68/MWh
- (4) Based on 3-year average historical ancillary production levels of 3,000 GWh
- (5) Based on 3-year average historical discount to pool price
- (6) RECs generated in 2021 to be realized in future years

